

2017-2022

NATIONAL SECURITY POLICY FOR CHANGE AND WELL-BEING OF THE FILIPINO PEOPLE



MALACAÑAN PALACE MANILA



MESSAGE

In line with our constitutional mandate to serve and protect the people, I directed the formulation of the National Security Policy 2017-2022 (NSP 2017-2022) to provide guidance as we face pressing national security challenges in the coming years.

The NSP 2017-2022 embodies our efforts to address all threats to our nation's survival and way of life. As a matter of policy, we will end all armed conflicts and lawlessness based on three distinct but interrelated realities.

First, economic prosperity is undeniably dependent on national security. Hence, aside from guarding against external threats, we will quell all existing secessionist and ideological rebellions and address their root causes.

Second, the formulation of a single ASEAN Economic Community presents both risks and opportunities. We will therefore equip our people with the necessary tools and skills to adapt to the challenges of regional integration.

Third, national security must be viewed within the context of an expansive global community. Thus, we will pursue an independent foreign policy anchored on international law without compromising our unique culture and the enduring values that distinctly characterize us as a sovereign nation.

We have attuned our policies to respond to these realities. With the support of the able men and women of the National Security Council, I am confident that the principles set forth in the NSP 2017-2022 will steer us towards our collective aspiration of building a stronger nation and providing a better future for the Filipino people.

RODRIGO ROA DUTERTE

MANILA April 2017

THE PRESIDENT OF THE PHILIPPINES

CONTENTS

EXECUTIVE SUMMARY	1
Chapter 1. DEFINING NATIONAL SECURITY	2
Chapter 2. NATIONAL SECURITY VISION	4
Chapter 3. NATIONAL SECURITY INTERESTS	5
Public Safety, Law and Order and Justice	6
Socio-Political Stability	6
Economic Solidarity and Sustainable Development	6
Territorial Integrity	7
Ecological Balance	7
Cultural Cohesiveness	7
Moral and Spiritual Consensus	8
International Peace and Cooperation	8
Chapter 4. NATIONAL SECURITY CHALLENGES	9
Internal Environment	9
a. Law and Order and Administration of Justice	9
b. Internal Armed Conflicts	10
c. Terrorism and Transnational Crimes	11
d. Economic and Social Threats	12
External Environment	12
a. Overlapping Territorial Claims and Other Maritime Concerns	12
b. Global and Regional Geopolitical Issues	13
c. Global Uncertainties and Proliferation of Weapons of Mass Destruction	15

NATIONAL SECURITY POLICY 2

201	7-2	022

Other Strategic Issues and Challenges	16
a. Rising Threat of Cybercrime	16
b. Climate Change	17
c. Institutional Concerns	18
Chapter 5. GOALS AND STRATEGIC OBJECTIVES	19
Strengthen Public Safety, Law and Order and the Administration of Justice	19
Sustain and Enhance Socio-Political Stability	20
Bolster Solidarity-Based and Sustainable Economic Development	20
Safeguard Territorial Integrity and Sovereignty	21
Protect and Preserve Ecological Balance	21
Advance Cultural Cohesiveness	22
Promote Moral and Spiritual Consensus	22
Contribute to International Peace	23
Chapter 6. THE 12-POINT NATIONAL SECURITY AGENDA	24
Chapter 7. RESOURCE GENERATION FOR NATIONAL SECURITY	26
Human Capital Development	26
Legal Framework for National Security	26
Defense Spending and Modernization	27
Strategic Industries / Flagship Projects	27
Chapter 8. ORGANIZATION FOR NATIONAL SECURITY	28
Chapter 9. MANAGING CRISES AND NATIONAL EMERGENCIES	30
Chapter 10. STRATEGIC COMMUNICATION AND IMPLEMENTATION	
PROGRAM	32

EXECUTIVE SUMMARY

The Government of the Republic of the Philippines envisages a Filipino nation that has an empowered people with dedicated and professional leaders, living in freedom, dignity and prosperity as one community, united in its vision of a peaceful, stable and prosperous country that is capable of ensuring the survival and promoting the wellbeing of its citizen.

The primary objective of the National Security Policy (NSP) is to fulfill this national vision and safeguard the national interests which include, among others, the protection of the people, their ways of life, welfare and well-being; strengthening of the country's democratic institutions; safeguarding its territorial integrity and sovereign rights; and enhancing the Philippines' role and image as a strategic partner of the international community.

The NSP 2017-2022 is a document that outlines our national security priorities based on a realistic and profound outlook on the dynamic and evolving security environment. Essentially, it provides a roadmap for the attainment of our national security vision and aspirations within six years, as well as prescribes the courses of action that the Government would undertake to achieve those. Corollary to this, the NSP 2017-2022 seeks to promote transparent, unified and balanced resource allocation to effectively and efficiently realize our defined goals and objectives, in the furtherance of our national security vision.

The NSP 2017-2022 is a declaration of the Government's commitment to continuously develop a national security system that is rules-based, able to effectively respond not only to security threats but also to opportunities beneficial to the national interest. Enhancing the process, scope and organizational cohesiveness of the national security system is imperative so that the whole of Government, with the support of the Filipino society, acts in a coordinated and synchronized manner toward the implementation of the following 12-point National Security Agenda: Human and Political Security, Health Security, Economic and Financial Security, Food and Water Security, Military and Border Security, Socio-Cultural Security, Environment and Disaster Security, Informational and Cyber Security, and Transportation and Port Security.

CHAPTER 1: DEFINING NATIONAL SECURITY

"There can never be real, tangible and felt development without making our people feel secure."

"Enduring peace can be attained only if we meet the fundamental needs of every man, woman and child."

PRESIDENT RODRIGO R. DUTERTE

First State of the Nation Address 25 July 2016

The concept of national security has changed, evolved and expanded in immense ways over time. No longer does it exclusively refer to the traditional notions of internal and external defense, but now also encompasses virtually every aspect of national life and nation-building. In the new framework, economic development and security are inextricably linked and mutually reinforcing concepts. Development, or economic and social well-being, is a precondition for national, internal and external security – and vice versa. Prosperity leads to greater social peace and stability, and greater peace and stability leads to more progress.

For the Philippines and the Filipino people, national security is defined as "a state or condition wherein the people's welfare, well-being, ways of life; government and its institutions; territorial integrity; sovereignty; and core values are enhanced and protected."

National security is anchored on three major pillars. The first pillar is safeguarding the Philippines' national unity, its democracy and its social institutions. The most important foundation of national unity is that all citizens share one national identity that is, being Filipinos regardless of their ethnic, religious, cultural and ideological orientations.

The second pillar of national security is ensuring the security of the State and preserving and protecting its sovereignty, territorial integrity, and institutions. This is clearly provided in the Constitution, to wit:

- Definition of national territory consistent with new international covenants. (Art. I)
- □ Renunciation of war as an instrument of national policy. (Art. II Sec. 2)
- □ Civilian supremacy over military. (Art. II Sec.3)
- □ Role of the armed forces as protector of the people and the State. (Art. II Sec 3)

NATIONAL SECURITY POLICY 2017-2022

- □ Maintenance of peace and order, the protection of life, liberty and property, and the promotion of the general welfare. (Art II Sec. 5)
- Pursuit of an independent foreign policy based on national sovereignty and national interest. (Art. II Sec. 7)
- □ Right to self-determination. (Art. II Sec. 7)
- □ Freedom from nuclear weapons. (Art. II Sec. 8)
- □ Suspension of the *writ of habeas corpus*. (Art. III Sec 15)
- □ Concept of a citizen army. (Art. XVI Sec. 4)

The third pillar is the protection of properties, infrastructures and keeping the people safe from all forms of threats, both here and abroad, and to the extent possible, creating jobs in order to bring back home overseas Filipino workers where their physical safety can be fully guaranteed by our Government.

CHAPTER 2: NATIONAL SECURITY VISION

"My dream is that all Filipinos will say they are Filipinos, no longer from left or right, Moro rebels or terrorists, and live in peace."

PRESIDENT RODRIGO R. DUTERTE

Business Forum, Davao City 21 June 2016

"We will strive to have a permanent and lasting peace before my term ends. That is my goal, that is my dream."

PRESIDENT RODRIGO R. DUTERTE

First State of the Nation Address 25 July 2016

The Government faces a gamut of national development and security problems that would require aggressive modernization strategies to achieve the national security vision. This NSP aims to transform and change for the better the democratic institutions, society, agriculture, infrastructure, industrial outputs, rural economies, and military and police forces.

The Government envisions a Philippines that by 2022 shall become "a secure and prosperous nation wherein the people's welfare, well-being, ways of life and core values; government and its institutions; territorial integrity and sovereignty are protected and enhanced and confident of its place in the community of nations."

This is in line with Executive Order No. 5 (s. of 2016) regarding Filipinos' Vision:

"In 2040, we will all enjoy a stable and comfortable lifestyle, secure in the knowledge that we have enough for our daily needs and unexpected expenses, that we can plan and prepare for our own and our children's future. Our family lives together in a place of our own, and we have the freedom to go where we desire, protected and enabled by a clean, efficient and fair government."

This NSP establishes the Philippines' national security goals and strategic objectives with primary focus on the political, economic, socio-cultural, technological, environmental, informational, diplomatic and military aspects, which are vital to nation-building.

CHAPTER 3: NATIONAL SECURITY INTERESTS

"We, the sovereign Filipino people, imploring the aid of almighty God, in order to build a just and humane society and establish a government that shall embody our ideals and aspirations, promote the common good, conserve and develop our patrimony, and secure to ourselves and our posterity the blessings of independence and democracy, under the rule of law and a regime of truth, justice, freedom, love, equality and peace ..."

PREAMBLE, CONSTITUTION OF THE PHILIPPINES

The values and vision of the Filipino people, as promulgator of the Constitution, find their best expression in the Preamble of the 1987 Philippine Constitution. The President further redefines these goals as follows:

"In our work, we will be guided by the following priorities: We will place our peoples at the core; work for regional peace and stability; pursue maritime security and cooperation; advance inclusive, innovation-led growth; strengthen ASEAN resiliency; and promote ASEAN as a model of regionalism and as a global player."

PRESIDENT RODRIGO R. DUTERTE

Speech at the Launching of Philippines' Chairmanship of ASEAN 15 January 2017

> PRESIDENT RODRIGO R. DUTERTE Inaugural Speech 30 June 2016

From the Preamble, and the President's remarks, the Government has identified eight National Security Interests that amplify its concept of national security --- public safety, law and order, and social justice; socio-political stability; territorial integrity; economic solidarity; ecological balance; cultural cohesiveness; moral-spiritual consensus; and international peace and cooperation. These interests serve as the Government's strategic focus and shall be accorded appropriate Government's planning and resource allocation.

Public Safety, Law and Order and Justice

The most fundamental duties of the State are to ensure public safety, maintain law and order, and dispense social justice within the purview of the constitutionally enshrined principles of democracy, rule of law and respect for human rights. The Government seeks to enhance its ability to execute the above mandate by strengthening the five pillars of the criminal justice system – law enforcement, the courts, prosecution, penology, and the community. Central to this goal is the concept of participatory governance, in which all sectors are fully engaged in a meaningful partnership with the Government for the task of building a safer and more tranquil society. It speaks of collaborative relationship between the Government and the people particularly with respect to public safety issues involving the protection of human lives, private property, public assets and critical infrastructure.

Socio-Political Stability

This is a condition where peace prevails even in diversity and where cooperation and support exists between the Government and the people under an atmosphere of mutual respect and empathy, bound by a strong notion of nationhood and a sense of duty to respect the rule of law and serve the common good.

Economic Solidarity and Sustainable Development

Building an economy that is strong and capable of supporting and sustaining human livelihood and national endeavors is the overarching thrust of the Philippines' developmental plans and goals. Reducing poverty and income gaps, creating equal economic opportunities for all, and distributing the fruits of development to the broadest segments of society are key objectives of the desired economic growth and national security outcomes. This component likewise emphasizes the development of a stakeholder mind-set among the Filipinos, which can form the basis for collective economic initiatives at the community level. It encourages community groups and grassroots organizations to organize themselves around a framework of solidarity and self-reliance to confront their problems and satisfy their needs.

Territorial Integrity

This condition ensures that the territory of the country is intact and inviolable, and under the effective control and jurisdiction of the Philippine Government. Within the bounds of pertinent international laws, this involves the exercise of sovereign rights over land, aerial domain and maritime territories within the Philippines' exclusive economic zone (EEZ) and continental shelf. This includes the right of the Philippine government to protect and defend all land, marine and sub-marine features and resources within its territory from invasion and illegal incursions and resource exploitation.

Ecological Balance

Rapid economic growth and industrialization are transforming society and improving the lives of many Filipinos, but it comes at a great cost to the environment. The impact of global warming and climate change, blamed largely on harmful patterns of industrial and human practices, could be more severe for the Philippines -- one of the most disaster-prone countries in the world. This real and present danger makes it imperative for the country to pursue a developmental path that is sustainable, and beneficial to both present and future generations. The Philippines must be able to maximize the rewards of its rich natural resources while at the same time conserving and protecting these finite resources for the sake of the future generation.

Cultural Cohesiveness

National unity is an essential cornerstone of nationhood and national survival. Without it, there is no future for the country. Filipinos must continue to embrace the values and belief systems, the moral and ethical standards, the traditions and cultural heritage which have made them truly distinct and earned a respected place in the community of nations. Amid diversity, such qualities have served as the invisible but potent force that teaches the Filipino to care and work for the common good and to help their fellow Filipinos especially during times of tragedies and disasters. The Government must continue to fully harness these attributes and value systems in order to strengthen the Filipino family, promote national harmony and keep the spirit of patriotism and national pride – the most fundamental pillars of national unity -- alive in the hearts and minds of every Filipino.

Moral and Spiritual Consensus

This component speaks of a moral and spiritual consensus among Filipinos on the wisdom and righteousness of the national vision, as enunciated by the country's national leadership. It presupposes the people's trust and confidence in the Government's commitment and capability to lead the nation toward this desired national vision. Such trust and confidence inspires and motivates the citizens to get involved and to participate vigorously in the implementation of governmental programs that promote peace and development.

International Peace and Cooperation

The Philippines as a democratic country is committed to the promotion of global peace, development and humanitarianism. Within this framework, the security of the state is best enhanced through the pursuit of amity and cooperation with all nations and partnership with *like-minded* countries and strategic partners. The country must pursue constructive and cordial relations with all peoples, but remain free from any control, interference or threat of aggression from any of them.

CHAPTER 4: NATIONAL SECURITY CHALLENGES

"There are many amongst us who advance the assessment that the problems that bedevil our country today which need to be addressed with urgency, are corruption, both in the high and low echelons of government, criminality in the streets, and the rampant sale of illegal drugs.... For I see these ills as mere symptoms of a virulent social disease that creeps and cuts into the moral fiber of Philippine society. I sense a problem deeper and more serious than any of those mentioned or all of them put together. Erosion of faith and trust in government – that is the real problem that confronts us."

PRESIDENT RODRIGO R. DUTERTE

Inaugural Speech 30 June 2016

The national security sector needs to give focused attention to several major internal and external issues and challenges confronting the Philippine society.

INTERNAL ENVIRONMENT

LAW AND ORDER AND ADMINISTRATION OF JUSTICE

The Philippines has grappled for years with a serious peace and order problem. The national crime rate, considered as one of the highest in Southeast and East Asia, has posed a significant deterrent to investments as well as constrained the country's overall development potential. While the number of reported crimes has been rising, the ability of the police to solve crime has decreased. The twin scourge of corruption and patronage politics plaguing law enforcement institutions and Government sector as a whole has made it extremely hard, if not impossible, to bring the crime rate down.

Clearly, ensuring public security and enforcing the rule of law is one of the key governance challenges confronting the Philippine Government. This has amplified the need to undertake crucial reforms aimed at cleansing and strengthening the five pillars of the criminal justice system, namely: law enforcement, the courts, prosecution, correctional institutions, and the community.

The Philippines' growing illegal drugs problem in particular needs a determined and proactive solution. Successive researches and pertinent crime statistics in the Philippines show a strong and direct correlation between crimes, especially serious or violent ones, and drug abuse. Any serious campaign to fight crime should therefore also involve a resolute crusade to stamp out drug abuse. This is a tough challenge. In 2015, the Philippine Drug Enforcement Agency (PDEA) reported that a fifth—or 8,629 out of the country's 42,065 barangays—were "drug affected," determined by the presence of at least one user, pusher, manufacturer, or other drug personality in the area. Based on PDEA's 2014 arrest data, methamphetamine hydrochloride or *shabu* tops the list of most abused illegal drugs, followed by marijuana and expensive party drugs like cocaine and ecstasy. The proliferation of illegal drugs and the extent of drug trade in the Philippines is also reflected in the rising volume of seizures of illegal drugs over the past few years amounting to: Php. 5.44 billion (2013), Php. 6.18 billion (2014), Php. 5.42 billion (2015), Php. 12.4 billion (2016).

INTERNAL ARMED CONFLICTS

The communist rebellion being waged by the Communist Party of the Philippines and its armed wing, the New People's Army (NPA), continues to pose serious peace and order problems in the country. The insurgency is one of Asia's longest running conflicts and has claimed an estimated 30,000 lives since the 1960s. While the NPA is believed to have fewer than 4,000 soldiers now, down from a peak of 26,000 in the 1980s, it retains support among the extremely poor in the rural Philippines. There are persistent challenges to the three-decade old peace negotiations with the communists, but the Government will keep forging on until both parties agree to end the fighting.

The Muslim separatist struggle being waged by non-state armed groups and extremist movements remains a major source of instability in resource-rich but impoverished parts of southern Philippines (or Mindanao). The on-and-off peace process with the Moro Islamic Liberation Front (MILF) – the largest and most organized of the myriad radical groups operating in Mindanao – made a promising breakthrough when finally a peace deal was signed in March 2014. A draft Bangsamoro Basic Law (BBL), which forms the backbone of the 2014 peace accord, is pending approval by Philippine Congress.

In line with the above, the Government, since the 1990s, has taken steps to decentralize power aimed at addressing the root causes of internal conflicts, namely: poverty and social injustice, widespread economic inequity, poor governance, abuse and control of political power, and marginalization of cultural communities which includes land security, natural resources, identity and human rights. The Local Government Code of 1991 sought to empower regions and local government units in a bid to more evenly distribute wealth and to extend the reach of essential government services to the broadest segments of the population. It is time to take these initial gains to the next higher level by exploring the full benefits of political devolution through a federal form of government. The proposal could spur long and vigorous discussions among Filipinos, who have never known any other government than the present unitary one -- but let the public debates start now.

TERRORISM AND TRANSNATIONAL CRIMES

International terrorism and transnational crime pose a direct threat to the security of individual countries and to international peace and prosperity. These twin problems are a persistent global threat that know no borders, nationality or religion, and operate outside the rule of law. Transnational terrorists and crime syndicates are usually well-organized internationally and domestically. They are well-resourced, have access to the latest technologies and skills, and will use unlimited or any form of violence to achieve their goals and objectives.

The Philippines faces continuing threats from terrorism, both of foreign and domestic origin. The Abu Sayyaf Group (ASG) remains as the foremost terror group actively inflicting severe socio-political and economic disruptions. The ASG is an extremist organization known for its bandit-like tactics and notorious for beheadings and kidnap-for-ransom activities in Mindanao. Radically inspired by the Al Qaeda (Osama bin Laden) in its formative years, the ASG along with its affiliates, such as the Jemaah Islamiyah (JI) and Rajah Solaiman Movement (RSM), has a long-term intention of waging jihadist war against non-Muslims. Its members are known to have linkages to members of the MILF and the Moro National Liberation Front (MNLF). The ASG has recently pledged its allegiance (*bai'yah*) to the Islamic State (IS/ISIS/ISIL) but has faced stiff resistance due to continuing police and military operations. In addition to the ASG, other local terrorist groups such as the Ansar al-Khilafah Philippines (AKP), Maute Group, Bangsamoro Freedom Fighters (BIFF), and Daesh-inspired entities have the potential to inflict various forms of violent attacks not only in Mindanao but also in any part of the Philippines.

Meanwhile, the problem of transnational crimes has become more pressing. Given its archipelagic attributes, the Philippines' borders are porous and vulnerable to the activities of international crime syndicates. These illegal transborder activities include: drug trafficking; human trafficking of children, women, illegal migrants and labor; illegal fishing/poaching; arms smuggling; and money laundering. The Philippines' southern maritime borders which are shared with its ASEAN neighbors are also areas of concern due to the prevalence of high sea piracy and other related criminal activities. The asymmetric nature of terrorism and transnational crime requires the national government to continuously review and update current strategies, and to develop an integrated approach involving concerned law enforcement agencies of the Government. The Philippines must strengthen and enhance already existing cooperation with international partners while seeking to develop new ones in this regard.

ECONOMIC AND SOCIAL THREATS

Poverty remains pervasive and is not expected to change significantly in the near future. As the population continues to grow, more Filipinos are expected to join the ranks of the poor so long as the poverty rate remains largely unchanged. Data from the Philippine Statistics Authority showed that poverty incidence among Filipinos in 2015 remains unacceptably high at 21.6%. On the other hand, subsistence incidence among Filipinos, or the proportion of Filipinos whose incomes fall below the food threshold, was estimated at 8.1% during the same period.

Income inequality between the rich and the poor and between urban and rural areas has remained high and will likely persist into the future. The poorest 20% of Filipinos own less than 5% of the country's total income and the richest 10% of the population accumulate income 2.7 times more than that of the poorest 40%. Moreover, average yearly unemployment and underemployment rates for the past five years remained steady at around 6% and 18%, respectively. In absolute terms, about 2.8 million Filipinos were unemployed. While unemployment rate increased recently, the underemployment rate dropped to 16.3% in January 2017 from 19.6% recorded in the same year ago. In absolute terms, about 6.4 million Filipinos were underemployed, according to the Labor Force Survey released by Philippine Statistics Authority in January 2017.

Different levels of economic and social development, along with demographic pressures, cause hunger and malnutrition, homelessness, and larger migrations of people from rural to urban areas. Demographic migrations, in addition to social problems and the growth of crime, can lead to increased instability and insecurity. Infectious diseases are also on the rise particularly human immunodeficiency virus (HIV) and acquired immune deficiency syndrome (AIDS). Many of the HIV/AIDS cases were reported among overseas Filipino workers (OFWs) and among workers engaged in business process outsourcing.

EXTERNAL ENVIRONMENT

OVERLAPPING TERRITORIAL CLAIMS AND MARITIME DOMAIN ISSUES

The country needs to address the disputes concerning maritime boundaries as they affect a complex range of national security concerns as well as threaten regional peace and stability. The Philippines must ensure good order within its sea boundaries and develop appropriate maritime domain awareness and response force capability to address the presence of hostile forces at sea, pirates, terrorists, traffickers, illegal fishers, and other environmental transgressors. The Philippines must also protect the nation's maritime interests in the Benham

Rise and Batanes islands in the North, and the ZambaSulTa and Bongao islands in the Southern Philippines.

The dispute over the West Philippine Sea (WPS) remains to be the foremost security challenge to the Philippines' sovereignty and territorial integrity. In July 2016, the Philippines won a key victory when the Arbitral Tribunal ruled that the Philippines has exclusive sovereign rights over the WPS (in the South China Sea) and that China's "nine-dash- line" claim is invalid. The Philippines will tread with prudence on this complex and delicate issue and will carefully calibrate its diplomatic moves to avert the costly consequences of any potential outbreak of armed confrontations in the disputed sea region.

The Government is looking to begin the process of diplomatic negotiations with neighboring countries to delimit and define maritime borders and jurisdictions. In this connection, the enactment of laws pertaining to national defense, maritime zones, archipelagic sea lanes and all other matters necessary for compliance with the country's commitments and obligations under international law is urgent and imperative.

GLOBAL AND REGIONAL GEOPOLITICAL ISSUES

In addition to the WPS issue, there are other inter- and intra-states flashpoints of immediate concern to the Philippines. These include the intensifying conflicts in the Middle East and Africa (MENA region), persisting tension in the Korean Peninsula, unresolved territorial disputes in Northeast and Southeast-Asia, unsettled Sabah issue, China-Taiwan conflict, and other power rivalries where the hegemony of the United States is contested and threatened.

1. United States

The United States remains as the only superpower in the world today and maintains its strategic presence around the globe. In the Asia Pacific region, the US strengthens the sphere of influence through the "pivot/rebalance policy" and has sought to improve its military standing through the introduction of more sophisticated weapons systems, in the improvement of basing facilities and in the alliance and multilateral network it has set up among its regional partners. A continuing US security presence in the Asia Pacific is a stabilizing force, particularly with the growing complexity of security challenges that confront the region. The US remains as the sole defense treaty ally of the Philippines. The Mutual Defense Treaty between the Philippines and the United States has been strengthened under the Enhanced Defense Cooperation Agreement (EDCA) of 2015 granting the U.S. increased military presence in the country for humanitarian and maritime security operations. It remains to be seen how the current Trump Administration will act towards Asia. It is expected that the US

will remain to be engaged; the Philippines will still seek to work closely with the US on a number of significant security and economic issues.

2. China

With China's rise as the world's second largest economy, surpassing Japan, attention has focused towards its direction due to its huge population, large territory and vast natural resources, rapid industrial and technological breakthroughs, and unparalleled economic growth. The rise of China generates policy concerns not only among developed countries such as the US, Japan and Korea, but also among the ASEAN nations due to socio-cultural interactions, significant trade and investments, as well as territorial claims in the WPS. China's more active presence in the WPS is motivated by growing need for food sources, increasing demand for energy resources, and renewed stirrings of nationalism.

3. ASEAN

There are existing border disputes among the member-states of ASEAN, but the organization has consistently upheld the principles of consultation and consensus as its norm in resolving inter-states misunderstanding and conflicts. ASEAN is building a Political-Security Community, an Economic Community and a Socio-Cultural Community to promote greater regional integration and to strengthen ASEAN centrality in the context of the wider Asia-Pacific region. The ASEAN as a regional bloc had pursued greater regional cooperation on common problems such as combating piracy, smuggling, human trafficking, terrorism and other transnational crimes. ASEAN centrality is important as it will allow the region to manage the impacts of geo-political rivalries among the great powers.

4. Japan

Japan remains as an economic power house in Asia and the new security challenges confronting it induce Tokyo to seek closer security relations with other regional states. Their pacifist constitution is a product of its experience in World War II as well as the continuing security umbrella the US has been providing it. However, new security challenges in the region including territorial disputes in the Senkaku Islands provide a strong incentive for Japan to upgrade its defensive capabilities as well as seek closer security relations with other regional states. Japan has entered into a strengthened strategic partnership with the Philippines aimed at boosting political, security and defense ties and cooperation between the two countries.

5. Other Regional Players

Other extra-regional powers such as South Korea, Australia, Russia, and India as members of the East Asia Summit (EAS) are also crucial in contributing to the peace, stability, and prosperity of the East Asian region. Being bound to the Philippines and ASEAN, these countries through the EAS aim to promote community building in the region consistent with and to reinforce the realization of the ASEAN Community, and will form an integral part of the evolving regional security architecture. The Philippines will need to closely work with these powers bilaterally and through the EAS on vital economic and security issues.

GLOBAL UNCERTAINTIES AND PROLIFERATION OF WEAPONS OF MASS DESTRUCTION

INCREASED GLOBAL ECONOMIC UNCERTAINTIES

While the world has so far averted a full-blown economic crisis, the present trends show that the potential for global economic recessions has increased significantly. The slowdown in major economies of the world such as the US, China and the European Union will have an impact on virtually every country in the world including the Philippines. Economic downturns abroad could temper demand for Philippine exports, slow down foreign investments and hurt the overall business climate in the country.

The Philippines has so far remained resilient to these challenges, even managing to remain as one of the fastest growing economies in Asia over the past several years. Much of this was due to the country's sound and stable economic fundamentals as well as the overall fiscal health of the national economy. The Government must stay vigilant and proactive in the face of a volatile global economy.

GLOBAL SECURITY ISSUES AND THE WELFARE OF OFWS

Conflicts abroad and other emerging global security threats pose a direct danger to overseas Filipino workers (OFWs), who contribute significantly to the national economy, accounting for most of the country's net factor income from abroad (NFIA) through their remittances. The Government must exert continuing effort to promote and protect the rights and welfare of our OFWs, particularly victims of illegal recruitment, human trafficking, ill-treatment and unfair labor practices, among others.

Global disruptions resulting from armed conflicts, political or social instabilities, economic or financial crisis, pandemics and other health emergencies or natural or man-made disasters can bring significant harm to our fellow Filipinos abroad. The Government must extend all possible assistance to distressed OFWs, including their repatriation or evacuation where necessary. The Government must also maintain its engagement with international organizations and other international partners on the issue of migration and development as well as other issues affecting their rights.

PROLIFERATION OF WEAPONS OF MASS DESTRUCTION

Rapid technological advancements and greater access to scientific knowledge are changing the face of the world in unimagined ways. Scientific and technological breakthroughs are creating wealth and progress everywhere, but are also spawning new and increasingly dangerous triggers for global insecurity. Among the most serious of these threats is the proliferation of weapons of mass destruction (WMDs), which has come to occupy center stage in international politics. WMDs are classified into three major types: nuclear weapons, chemical warfare agents, and biological warfare agents. Nine nations are currently in possession of such WMDs -- Britain, China, France, India, Israel (assumed), North Korea (claimed), Pakistan, Russia, and the United States - and a number of states are believed to possess chemical and/or biological warfare agents.

While the mass killing of people is not a new characteristic of warfare, WMDs pose an unprecedented risk in terms of their potential for large-scale destruction and the indiscriminate nature of their effects. Aside from the dangers posed by existing stockpiles of WMD, there are growing concerns that WMDs and related technologies could spread to more states and non-state terrorist networks. The Philippines will continue to strongly support the global call for greater international collaboration to control the proliferation and use of WMDs.

OTHER STRATEGIC ISSUES AND CHALLENGES

RISING THREAT OF CYBERCRIME

The latest report by PricewaterhouseCoopers's (PWC) Global Economic Crime Survey revealed that cyber crime is today's fastest rising economic crime. Expounding on the nature of cyber crime, Interpol said that more and more criminals are exploiting the speed, convenience and anonymity of the Internet to commit a wide range of criminal activities that know no borders, either physical or virtual, cause serious harm and pose very real threats to victims worldwide. Credit card fraud, ATM theft, call center scams, and other computer or web-based forms of deception schemes and identity theft have become increasingly rampant especially in Asia. New and increasingly creative trends in cybercrime are emerging all the time, with estimated costs to the global economy running to billions of dollars. Interpol added

that in the past, cybercrime was committed mainly by individuals or small groups, but today we are seeing highly complex cybercriminal networks bring together individuals from across the globe in real time to commit crimes on an unprecedented scale.

To meet these rapidly evolving security challenges in cyberspace, the Philippines must first and foremost develop the nation's cyber capabilities. Experts noted that one of the most serious weaknesses of the Philippines is the low number of practicing cybersecurity professionals. The State must enhance and expand its pool of information and communication technology (ICT) experts, especially in the law enforcement and security sectors, in order to equip the government with the necessary skills/knowhow to preempt and combat cyber-based crimes. Collaborative efforts with the academe and the business community should be part of this national campaign.

CLIMATE CHANGE

Scientific studies show that the Philippines is highly vulnerable to the effects of climate change. In its most recent assessment, the Inter-Governmental Panel for Climate Change stressed that the rising global temperature has already impacted on the climate threshold of the earth. For the Philippines, the findings predicted that we will experience extreme maximum and minimum temperatures, more frequent intense rains, and more disastrous tropical cyclones (e.g. Typhoon *Haiyan*) with an average of 22 typhoons per year. The possibility of more El Niño weather episodes will also increase. According to a 2015 study funded by the US Agency for International Development, every single major city in the Philippines is expected to face some form of water shortage by 2025.

Scholars of climate change believe that change in climate variability increases the risk of armed conflict in certain circumstances, even if the strength of the effects is uncertain. Evidence suggests that climatic events over a large range of time and spatial scales contribute to the likelihood of violence through multiple pathways. The effects of climate change on conflict and insecurity have the potential to become key risks because factors such as poverty and economic shocks that are associated with higher risk of violent conflict are themselves sensitive to climate change. Given the enormous impact of climate change especially on the poor and vulnerable population, the United Nations viewed climate change as a threat multiplier or as an indirect pathway that could exacerbate existing sources of conflict and insecurity. There are five channels through which climate change could affect security: (i) threat to the well-being of the most vulnerable communities; (ii) impact to economic development ---- halting or significantly slowing-down growth thereby worsening poverty and increasing desperation; (iii) second-order effect of unsuccessful adaptation in the form of uncoordinated coping or survival strategies of local population; (iv) threat posed by climate change to the viability and even survival of a number of sovereign states; and (v) availability or access to natural resource and the resultant competition and possible territorial disputes between countries.

INSTITUTIONAL CONCERNS

Other urgent concerns include much-needed reforms in the security and judicial sectors with emphasis on the following: modernizing and professionalizing the armed services; strengthening the judicial system; strengthening legislative oversight on security agencies; and improving the national security and intelligence community. Renewed focus should be given to the following key governance issues: stamping out corruption and professionalizing the bureaucracy; removing institutional obstacles to academic and scientific research and development; improving the government's auditing rules and regulations; and enhancing the Government's ability to deliver basic services.

CHAPTER 5: GOALS AND STRATEGIC OBJECTIVES

The NSP provides the mission that every Government institution must accomplish to build the foundation for the realization of our security vision by 2022. It provides a roadmap on how to protect and enhance our national interests and promotes the adoption of transparent, unified and measurable set of approaches for its effective and sustainable implementation. By building on the gains of reform initiatives undertaken by previous administrations, the NSP identifies national security priorities based on a realistic and proactive assessment of the risks and opportunities in the domestic and global security environment, which is constantly in a state of flux.

The following goals and strategic objectives shall be pursued by every man and woman in the Government, along with the people in the private sector, to secure the Filipino nation.

STRENGTHEN PUBLIC SAFETY, LAW AND ORDER, AND THE ADMINISTRATION OF JUSTICE

The general public must be secured and protected from any harm that could endanger their lives, properties, and ways of life. The Government is primarily accountable to the people and must ensure that a just, stable and peaceful society is achieved. When internal peace and stability exist, both public and private institutions can extend the reach of governance and development to all Filipinos.

Strategic Objectives:

- (1) Launch holistic programs to combat illegal drugs, criminality, corruption, terrorism and transnational crimes.
- (2) Strengthen and institute reforms to the five pillars of the criminal justice system (i.e. law enforcement, the courts, prosecution, correctional institutions, and the community).
- (3) Empower citizen's organizations to actively participate in governance, in the implementation of public policies, in cultivating a culture of peace, and in safeguarding the safety of the people.
- (4) Pursue the enactment of peace and security legislations that would strengthen security sector governance and peace-building efforts of the Government.

SUSTAIN AND ENHANCE SOCIO-POLITICAL STABILITY

Internal socio-political stability rests upon healing the many rifts that divide the nation. This consists of measures and policies that promote participatory governance, synergies of the three branches of Government --- the executive, legislative and judiciary --- and devolution and decentralization of the political power and responsibility of local government units.

Strategic Objectives:

- (1) Promote the primacy of peace process to end internal armed conflicts.
- (2) Pursue a new form of government that would create an environment conducive to economic, political and social development.
- (3) Strengthen the integrity of national institutions by promoting transparent, participatory and accountable governance.
- (4) Pursue policies that would win the hearts and minds of those who have grievances and retain the allegiance of the rest of the citizenry.

BOLSTER SOLIDARITY-BASED AND SUSTAINABLE ECONOMIC DEVELOPMENT

Sustaining the path towards economic development is vital for national security and social progress. *Ambisyon Natin 2040*, as spelled out in Executive Order No. 5, is the development vision aimed at tripling Filipinos' real per capita incomes as well as eliminating hunger and poverty on or before 2040. Building a prosperous nation requires our collective efforts in bringing peace by ending all internal strife. Poverty, which plagues a significant portion of our population, cannot be resolved unless and until corruption and incompetent government officials are weeded out from the bureaucracy. Our primary aim is to ensure that our people are free from hunger and poverty through policies that promote full employment, a rising standard of living, and an improved quality of life for all. Our economic success shall be measured not just by the magnitude of productivity, but more importantly, by how such economic growth bring our people out of poverty.

Strategic Objectives:

- (1) Ensure peaceful and conducive environment to achieve our national vision and socio-economic development agenda.
- (2) Contribute in the pursuit of sustainable growth through inclusion, education, and infrastructure development and protection.
- (3) Promote global competitiveness and innovation and harness the knowledge and experiences gained by Filipinos overseas.

(4) Strengthen cyber security and develop policies and strategies against the adverse effects of globalization.

SAFEGUARD THE TERRITORIAL INTEGRITY AND SOVEREIGNTY

Safeguarding national sovereignty, territorial integrity, national interest and the right to self-determination are primordial duties of the State. The Philippines must demonstrate to the world that we are capable of protecting and defending what is ours, and that we shall fully assert and exercise our sovereign rights as a truly independent nation -- free from external control and influence. In this way, we can be respected, become world's reliable friend, and be able to negotiate favorable economic terms and concessions.

Strategic Objectives:

- (1) Develop defense capability to protect the Philippines' territory, sovereignty and maritime interests; enhance cooperative maritime security and defense arrangements with other countries; and pursue the enactment of laws on defense modernization.
- (2) Pursue international support for a rules-based regime in the SCS/WPS and respect for the Award of the Permanent Court of Arbitration while engaging claimant-states on the way forward for the management and settlement of disputes.
- (3) Pursue implementation of the Declaration of Conduct (DOC) and conclusion of a legally-effective Code of Conduct (COC) while engaging in confidence-building measures in the region.
- (4) Pursue maritime boundary delimitation with adjoining countries and the enactment of laws on Maritime Zones and Archipelagic Sea Lanes as well as on matters pertaining to commitments and obligations under international law, particularly UNCLOS.

PROTECT AND PRESERVE ECOLOGICAL BALANCE

Protecting and preserving ecological balance is a complex challenge that interacts with many other determinants of national security and people's well-being. The drivers for protecting and preserving the environment are inter-related with issues of poverty, governance, the pressures of rapid economic and population growth, and the phenomenon of climate change. The environmental impacts of climate change have brought a new normal in Philippine weather and its impacts have been felt on food security, water security, ecological balance, and delivery of social services. These redound to the country's socio-political stability.

Strategic Objectives:

- (1) Enhance the security sector's capability for humanitarian assistance and disaster response and harness the relationships of Filipino indigenous inhabitants of the ecosystems to preserve and conserve forests and marine resources.
- (2) Protect and preserve the country's ecosystems, biodiversity and genetic resources.
- (3) Institutionalize climate change adaptation and risk reduction measures.
- (4) Promote sustainable use of environmental resources and harness alternative sources of energy that have limited negative effects to the natural environment.

ADVANCE CULTURAL COHESIVENESS

Cognizant of the pluralist character of our populace, the Government must endeavor to create an environment conducive to cultural understanding, promote social integration and foster inclusive societies that respect diversity. Towards this end, the Government shall strengthen the National Commission for Culture and the Arts to promote the immense wealth of Philippine art and culture and to effectively and efficiently implement the Government's cultural programs.

Strategic Objectives:

- (1) Promote cultural programs and projects of the National Commission for Culture and the Arts.
- (2) Strengthen social safety measures and protection programs for all including disadvantaged and vulnerable groups and persons.
- (3) Enhance Filipino ways of life such as *Bayanihan*, Family-Centeredness and *Malasakit*, among others, through greater participation in cultural programs and community development.
- (4) Promote the culture of meritocracy, ethical and moral standards, and equality of opportunity in the public and private services.

PROMOTE MORAL-SPIRITUAL CONSENSUS

Moral consensus is achieved if there is a shared vision of Filipino nationhood, inspired and manifested in words and deeds by the national leadership, and supported by the citizens. When there is consensus among the people on the wisdom and righteousness of the common national vision, the citizens are motivated to participate vigorously in the pursuit of national goals and objectives.

Strategic Objectives:

- (1) Pursue interfaith and intercultural dialogue to promote mutual understanding and peaceful co-existence among people.
- (2) Raise public awareness about national security and promote Filipino unity, nationalism and teamwork, in the time-honored Filipino culture of *Bayanihan* (helping each other).
- (3) Pursue programs that would instill national pride, patriotism and love of country such as the Reserve Officers' Training Corps (ROTC).
- (4) Pursue and strictly enforce policies and programs that would level the political and economic playing fields.

CONTRIBUTE TO INTERNATIONAL PEACE

The Government shall pursue constructive and cordial relations with all nations and peoples and ensure that the country is free from any foreign control and intervention. The programs of the Government will be geared towards maintaining an independent foreign policy and bolstering cooperative and harmonious relations with all countries, promoting development through economic diplomacy, protecting the rights and welfare of Filipinos overseas, and promoting Philippine global status and commitment to international obligations.

Strategic Objectives:

- (1) Promote amity and cooperation with all nations by enhancing multilateral and bilateral relations, strengthening alliances and strategic partnerships, and developing new security or cooperation arrangements.
- (2) Expand and enhance engagements and cooperation with regional and international organizations, particularly in areas of interest to the country.
- (3) Expand the global presence of the Philippine Foreign Service and key attached agencies and establish Foreign Service posts in strategic areas.
- (4) Expand security, defense, social and economic diplomacy in support of the national vision and the country's security and development agenda.

CHAPTER 6: THE 12-POINT NATIONAL SECURITY AGENDA

The Government shall endeavor to unify all efforts that will open the door for greater progress and enhance the well-being of Filipinos. Collective actions shall be promoted to pursue and advance the 12-point National Security Agenda summarized as follows: human and political security, health security, economic and financial security, food security, military and border security, socio-cultural security, environment and disaster security, energy security, maritime security, international security, informational and cyber security, and transportation and port security.

- 1. *Human and Political Security.* Effectively respond to the complexity of both old and new security threats to the safety, welfare and well-being of Filipinos. It is an important element to protect the core of human lives and institutions in ways that enhance peace, unity, freedom, democracy and people's dignity.
- 2. *Health Security.* Enhance the quality of life of Filipinos by preventing and mitigating the effects of infectious diseases as well as interdicting illegal and hazardous agents (e.g. chemical, biological and radiological contrabands) including illegal drugs that destroy the future generations of Filipinos.
- 3. *Economic and Financial Security.* Harness science and technology for global competitiveness, level the economic playing field, promote multi-resource economy that guarantees the interests of the next generation, develop infrastructure and tourism attractiveness, and enable our people to innovate and upgrade their capabilities to protect their livelihood and resources. Pursue the development of financial institutions which are essential mechanisms for productive enterprises.
- 4. Food and Water Security. Promote food security in the country by addressing the causes of food shortage and low agricultural productivity due to natural calamities, obsolete agricultural technology, and conversion of agricultural lands to subdivisions and other commercial land uses. Safeguard access to quality water to preserve ecosystems, sustain livelihoods, health, food and nutrition, and achieve socio-economic development.
- 5. *Military and Border Security.* Achieve self-reliance in defense, to assume full responsibility for security, protect the country from internal and external threats, and strengthen national sovereignty by modernizing the capabilities of our core security sectors.

- 6. *Socio-Cultural Security*. Heighten consciousness and pride on the Filipino heritage and values, strengthen and preserve them from unintended destructions and violence that threaten the integrity of our nation and the character of our democracy.
- 7. *Environment and Disaster Security.* Guarantee the right to live in green and environment-friendly conditions, preserve and develop these conditions, and protect the eco-systems from damages brought about by the people's destructive practices on land, air and marine life. In addition, enhance our disaster preparedness through preventive and mitigating mechanisms from natural and/or human-induced emergencies that may impact on our environment and the safety of our citizenry.
- 8. *Energy Security.* Secure and protect energy supply throughout the country and pursue the sustainment of existing sources and the development of alternative sources of energy to support the demands of economic enterprises and households and contribute to the global efforts to address climate change.
- 9. *Maritime and Airspace Security.* Ensure safety of life and protection of trade and marine resources against piracy, poaching, illegal intrusion, terrorism, and human and drug trafficking at sea. In addition, ensure safe and secure airspace by improving airspace security measures and capabilities in space-based radar systems and satellites.
- 10. *International Security.* Maintain an independent foreign policy in the community of nations, and ensure a stable and secure international environment for the country and people to thrive as a nation, politically, economically, socially and ecologically.
- 11. *Informational and Cyber Security.* Safeguard our classified action plans and programs, sensitive government intentions, and state secrets from espionage and other hostile actions to protect and preserve national security interests. In addition, shield the country from computer-generated / cyber attacks that could cause massive crises in our economy, banking and financial institutions, communications and other critical infrastructures.
- 12. *Transportation and Port Security.* Strengthen the integration and modernization of multi-modal transport systems (i.e. land, sea and air) to connect all the islands of the archipelago and thereby securing the mobility of people, goods, services and commerce. Further, safeguard both public and private transportation terminals and ports of the country.

CHAPTER 7: RESOURCE GENERATION FOR NATIONAL SECURITY

The Government shall harness the Philippines' human resource as a great source of national power and a key driver of economic growth. Aside from people, other factors that are vital to the success of the NSP include the legal framework for national security, defense spending and modernization, and strategic industries for sustainability and self-sufficiency.

HUMAN CAPITAL DEVELOPMENT

The Government must invest in our youth and make good education accessible to them by building more schools, improving the public school system and teacher education, and revitalizing technical and vocational centers and institutes. School curricula should be harmonized with the needs of development and nation-building. The Government shall invest in science and technology education and promote the necessary technological and industrial skills for the country's development; foster nationalism and patriotism; promote individual development and self-fulfillment; and inculcate good moral and socio-ethical values. The Government shall also revisit policies on a number of foreign educated Filipinos whose careers are stalled when they seek for opportunities back here in the country.

In the national security sector, developing the human capital should be an important area of continuing reform and professionalization. The National Defense College of the Philippines (NDCP), the Philippine Public Safety College (PPSC), the Foreign Service Institute and other military and police training schools, and government think tanks shall collaborate among themselves to build up and expand the pool of national security practitioners in the country. The NDCP and PPSC shall be primarily responsible for training competent policy analysts, security planners and intelligence officers, and for training future generations of national security leaders and managers.

LEGAL FRAMEWORK FOR NATIONAL SECURITY

The Government must work towards the enactment of appropriate legislations to address the country's increasingly complex national security challenges and protect the nation's interests. One such legislation is the proposed *National Security Act* that will strengthen the Organization for National Security, revitalize the system for unified coordination among the members of the security community, and provide the legal basis for the formulation and integration of the NSP and National Security Strategy (NSS). The Government will work with Congress to attain the passage of this proposed law.

The Government shall also work for the early passage of pending bills in Congress pertaining to national security concerns. Among these are the Revised National Defense bill, Mandatory ROTC bill, Defense Acquisition bill, Archipelagic Sea Lanes bill and the Maritime Zones bill. Alternatives to the Bangsamoro Basic Law must be formulated/enacted. The Government will vigorously pursue amendments to the Philippine Constitution aimed at facilitating the shift to a new form of government and refining key economic provisions. Executive Orders, Memoranda, Directives, Letter of Instructions, etc. will also be issued from time to time to strengthen security legislation.

DEFENSE AND LAW ENFORCEMENT SPENDING AND MODERNIZATION

Developing a credible defense and law enforcement capability is a crucial cornerstone of national security and an intrinsic goal of the Armed Forces of the Philippines' (AFP) and the Philippine National Police (PNP) modernization programs. More particularly, the AFP program has suffered repeated and continuing setbacks since it was started in the 1990s. To date, our Philippine military remains as one of the most poor-equipped forces in the world. In the ASEAN, the Philippines is second to the lowest among the ten member countries, spending only between 1.1% and 1.3% of its GDP on defense.

But there is a silver lining to this disheartening picture. The economy's strong performance over the past several years is making it possible to finally afford the modernization package that Filipino police and soldier's need. It is the Government's agenda to ensure that any further gains on the economic front shall be accompanied by sustained efforts to modernize the uniformed services.

STRATEGIC INDUSTRIES / FLAGSHIP PROJECTS

Strategic industries vital to sustained economic growth and national security should be given renewed emphasis. The Government must pursue as strategic projects under Public-Private Partnership (PPP) or as National Security Industries and Flagship Projects the following industries:

- 1. Agribusiness and Fishery Industry
- 2. Aircraft Industry
- 3. Bio-Technology Industry
- 4. Construction Industry
- 5. Disaster Prevention, Mitigation and Risk Reduction Industry
- 6. Electronics Industry
- 7. Environment Industry
- 8. Land Combat System and Munitions Industry

- 9. Modern Mining Industry
- 10. Renewable Energy Industry
- 11. Robotics Industry
- 12. Information and Communications Technology Industry
- 13. Shipbuilding Industry
- 14. Satellite Systems and Space Industry
- 15. Strategic Materials and Resource Industry
- 16. Transportation Industry

CHAPTER 8: ORGANIZATION FOR NATIONAL SECURITY

Responding effectively to the constantly and rapidly changing challenges of the national security environment requires a reliable and coordinated decision-making and policy response mechanism and structure. This is to ensure that national security managers are given timely and accurate information and well-informed advice to enable them to arrive at sound policy decisions. Once the decision is made, this will be properly coordinated to the designated Government agencies for implementation.

This is the rationale behind the formation of an Organization for National Security (ONS). To address the NSP's goals and objectives and the emerging and urgent national security concerns, the Government shall periodically convene the National Security Council (NSC) proper and regularly conduct NSC Executive Committee meetings.

The Council Proper is a collegial body with the President as chairman and the following as members, as provided in Executive Order No. 34, series of 2001: eleven (11) members of the Cabinet, sixteen (16) legislative officials, former presidents, and other officials and private citizens who may be called on by the President from time to time.

The Executive Committee shall review national security issues and concerns, and formulate positions and/or solutions for consideration by the NSC. It shall determine the agenda and order of business of the NSC, and shall ensure that decisions of the NSC are clearly communicated to the agencies concerned. It shall advise the President on the implementation of decisions.

The Executive Committee shall be composed of the President as Chairman and the following as members: the Senate President or his representative, the Speaker of the House of Representatives or his representative, the National Security Adviser, the Secretary of Foreign Affairs, the Secretary of National Defense, the Secretary of Justice, the Secretary of Interior and Local Government, the NEDA Director General, and other persons, entities or advisers as the President may designate from time to time.

To carry out the functions of the NSC and its Executive Committee, the Chairman shall utilize the facilities and expertise of the Cabinet Security Cluster and other government agencies and instrumentalities, and shall promulgate rules and regulations to govern their operations. The NSC Secretariat will provide technical support to the Council and shall be strengthened, with major refocusing on its core competencies of providing security assessments and conducting policy research.



EXECUTIVE COMMITTEE

1. Vice President

- 2. Senate President (or his representative)
- 3. Speaker of the house (or his representative)
- 4. Executive Secretary
- 5. National Security Adviser
- 6. Secretary of Foreign Affairs
- 7. Secretary of Justice
- 8. Secretary of National Defense
- 9. Secretary of Interior and Local Government

10.Others as needed

CHAPTER 9: MANAGING CRISES AND NATIONAL EMERGENCIES

The measures set out in this NSP underscore the importance of an effective, integrated and collaborative crisis and emergency planning, management and response system. This ensures that the Government can respond quickly and effectively to any large-scale crisis and emergency situations, whether natural or man-made. The Government shall strengthen the Incident Command System at all government units and improve intra-government, intergovernment and non-government collaboration and response mechanisms in times of crisis and emergencies.

During national emergencies, natural disasters or grave civil disturbance, the President may mobilize the entire Government apparatus, or parts thereof, as well as other private instrumentalities as may be necessary to effectively address, manage and resolve the threat. In such situations, the President may exercise his constitutionally sanctioned powers to determine priorities for funding or resource allocations and to take emergency measures, including Government takeover or requisition of facilities, properties, and materials, as he may deem necessary for national security.

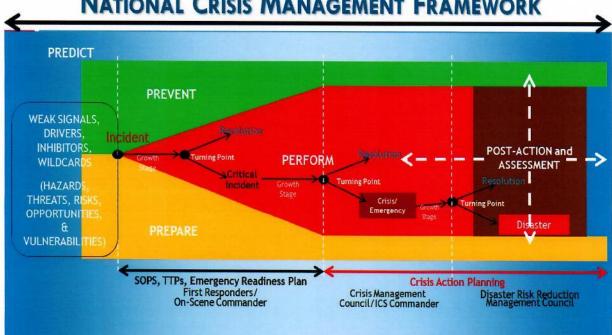
As Commander-in-chief, the President may call on the armed services, or parts thereof, to prevent any serious threat of lawless violence, invasion, rebellion, or any such threat that puts public safety at grave risk. The President may also exercise other emergency powers as provided for by existing laws, or such other powers as may be authorized by Congress, in times of national emergency or grave civil disturbance.

When the magnitude of the crisis or emergency requires international assistance, coordination shall be made with the United Nations Office for Coordination of Humanitarian Assistance (UN-OCHA) to ensure the smooth flow of international relief and rehabilitation efforts. For this purpose, prior and constant coordination with UN-OCHA will be pursued to ensure seamless cooperation and coordination during emergency or disaster situations. This also applies in situations where the Philippines would extend assistance to other countries in distress.

The threat of complex human-induced emergencies has paved the way for the enactment of Republic Act 10121 which outlines the 5Ps of Crisis Management – Predict, Prevent, Prepare, Perform and Post-Action and Assessment. The 5Ps are embodied in the National Crisis Management Core Manual and the Practical Guide which were operationalized by Executive Order Number 82 of 2012. The EO aimed to fill up the gaps in our crisis management and response systems, inspired by the best practices abroad.

Meanwhile, the Philippines' increasing exposure to the pressures of the "new normal" in the climate landscape has prompted the Government to vigorously enhance its disaster preparedness and mitigation capabilities. What adds to the complexity of such emergencies is the increased threat of crime, chaos and lawlessness during disaster scenarios. A Joint Memorandum Circular (JMC) with the Subject: "Guidelines on the Formulation of Contingency Plans for Natural and Human-Induced Hazards and Adoption of the Contingency Planning Guidebook" was signed in August 2016 by the Secretary of National Defense and Chairperson, National Disaster Risk Reduction and Management Council, and the National Security Adviser and Director General, NSC to empower all emergency personnel at the local level to manage crisis situations even before they actually materialize.

The manuals cover the essential elements of effective crisis management: Situation Awareness, Strategy, Command and Control, Capability Building and Enhancement, and Post Action and Assessment. The manuals also establish and delineate authority, responsibility and accountability during crisis or disaster situations.



NATIONAL CRISIS MANAGEMENT FRAMEWORK

CHAPTER 10: STRATEGIC COMMUNICATION AND IMPLEMENTATION PROGRAM

To a large extent, the success of implementation of the NSP depends on a strong national consensus and shared understanding or appreciation of the national security goals and objectives. This becomes the basis for collective action which will pave the way for a truly collaborative national campaign to address the country's most pressing national security concerns.

Creating such a culture of national unity and cohesiveness requires effectively communicating and implementing the Government's aims and intentions to the Filipino public. Through the NSC, the Government shall develop a National Security Policy Communication and Implementation Program (NSP-CIP) geared towards rallying support for key Government programs and encouraging the involvement of relevant social sectors. The NSP-CIP shall be instrumental in winning back public trust in Government by fostering transparency and accountability in the implementation of national security policies and programs.

The Government shall harness all available communication platforms -- news outfits, social media, and private think-tanks, among others -- for information sharing and advocacy, and for promoting collaboration and policy feedback system.

The Government shall quickly respond to the public's constant appetite for clear and accurate information. The NSC, in coordination with the intelligence community and relevant Government bodies, shall develop measurement indicators to implement, monitor and evaluate the NSP and their derivative programs.



MALACAÑAN PALACE MANILA

BY THE PRESIDENT OF THE PHILIPPINES

EXECUTIVE ORDER NO. 16

DIRECTING ALL GOVERNMENT DEPARTMENTS AND AGENCIES, INCLUDING GOVERNMENT-OWNED OR -CONTROLLED CORPORATIONS AND LOCAL GOVERNMENT UNITS TO ADOPT THE NATIONAL SECURITY POLICY 2017 - 2022 IN THE FORMULATION AND IMPLEMENTATION OF THEIR NATIONAL SECURITY RELATED PLANS AND PROGRAMS

WHEREAS, the prime duty of government is to serve and protect the people;

WHEREAS, consistent with the President's vision of a more secure, peaceful and prosperous Filipino nation, the National Security Policy (NSP) 2017-2022 was formulated, providing guidance and a comprehensive approach in addressing national security challenges;

WHEREAS, NSP 2017-2022 was formulated in coordination and consultation with key agencies and instrumentalities of the government, and with the participation of various stakeholders, including the academe and non-governmental organizations;

WHEREAS, there is a need to harmonize the national security efforts of government and ensure that it is responsive and complementary to the country's development goals and objectives as set forth in Ambisyon Natin 2040;

WHEREAS, there is a need to ensure that the national security related strategies, plans and programs of all government departments and agencies, including government-owned or –controlled corporations (GOCCs) and local government units (LGUs), are consistent with NSP 2017-2022;

WHEREAS, Article VII, Section 17 of the Constitution provides that the President shall have control over all of the executive departments, bureaus and offices, and shall ensure that the laws are faithfully executed;

NOW, THEREFORE, I, RODRIGO ROA DUTERTE, President of the Republic of the Philippines, by virtue of the powers vested in me by the Constitution and existing laws, do hereby order:

Section 1. Adoption of the NSP 2017-2022. All government departments and agencies, including GOCCs and LGUs, shall adopt the NSP 2017-2022 in the formulation and implementation of all their plans and programs which have national security implications.

Section 2. Implementing Agency. The National Security Adviser (NSA) shall spearhead the implementation and monitoring of the NSP 2017-2022. For this purpose, the NSA is hereby authorized, upon consultation with the President, to issue memoranda, circulars and other orders to implement and monitor the NSP 2017-2022, copy furnished the Office of the Executive Secretary.

Section 3. Support from All Sectors. All sectors of society are encouraged to participate in this national endeavor for the purpose of achieving a holistic approach in addressing national security issues and priorities.

Section 4. Report. The NSA shall provide a periodic assessment and update on the NSP implementation to the Cabinet Cluster on Security, Justice and Peace, and coordinate with the various departments and agencies, GOCCs, and LGUs in the preparation thereof.

Section 5. Funding. The initial funding requirement of Three Million Pesos (P3,000,000.00) for the implementation, monitoring, coordination and consultation of the NSP 2017-2022 shall be sourced from the Office of the President. Succeeding funding requirements shall be included in the budget proposals of the National Security Council.

Section 6. Separability. If any provision of this Order is declared invalid or unconstitutional, the other provisions not affected thereby shall remain valid and subsisting.

Section 7. Repeal. All orders, rules and regulations, issuances or any part thereof inconsistent with the provisions of this Order are hereby repealed, amended or modified accordingly.

Section 8. Effectivity. This Order shall take effect immediately.

DONE, in the City of Manila, this 4thday of April in the year of Our Lord, Two Thousand and Seventeen.



By the President:

SALVADOR C. MEDIALDEA Executive Secretary



